The Children's Services Plan of the City and County of San Francisco for Fiscal Year 1993-1994

presented by
Mayor Frank Jordan

to the
Board of Supervisors
of the
City and County of San Francisco

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Background

Since the creation of the Mayor's Office of Children, Youth and Their Families in 1989, the mission of the office has emphasized long term, strategic planning for the improvement of children and family services. Within this context, the Children's Amendment*[1] is an opportunity to coordinate and thereby improve the quality of services to our children. The Children's Fund should be viewed as seed money to encourage dialogue and collaboration between the City's public and private service providers to ensure that the children of San Francisco are provided with quality services in an efficient and effective manner. This use of the Children's Fund is especially appropriate since the Fund is time limited, and will only make a lasting impact on children's services in this city if it is used to leverage other funds and services within the city and lead to policies and structural change of our service delivery systems.

MOCYF is aware of the many immediate needs of our children and youth, and the office is committed to responding to these needs by allocating and distributing the Children's Fund in a timely manner. However, to disburse money without the planning to ensure that the funds are used most effectively and a mechanism for evaluation is in place will not help us to address the long term needs of our City's children. The Children's Amendment affords San Francisco a unique opportunity to change the way we serve our children.

The 1993-94 Children's Services Plan

The Children's Amendment requires MOCYF to submit a Children's Services Plan (CSP) to the Board of Supervisors every December. This CSP is the blueprint for how MOCYF will disburse the Children's Fund in the coming fiscal year. The actual Children's Fund budget is approved at a later date, as are the recommendations of the Mayor on community organizations to be funded.

Due to the changes in leadership in MOCYF last spring, the implementation of this 1992-93 CSP is running six months late. Funds that should have been disbursed last July are just now going out into the community. In addition, MOCYF had no staff besides the Director until July 1992, and at that time the staff was then focused on disbursing the first year's monies. Recognizing the time constraints, the Board of Supervisors passed a resolution in November that continues the 1992-93 CSP for the next fiscal year (1993-94).

MOCYF was able to bring on a planner to revise the 1992-93 CSP for the last two months of 1992 through a grant from the San Francisco Foundation. In November and December MOCYF held a total of 19 input meetings, 12 of which were in different neighborhoods in the city. In mid-December, the 1993-94

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[1] The Children's Amendment was passed by San Francisco voters in November 1991. The Amendment revised City Charter No. 6.415.

Children's Services Plan was submitted to the Board as required by charter. The only significant changes made in the CSP were a result of the Children's Fund's increase from $5.7 million to $13.2 million. More categories of funding were added to mirror the increase in funds and the additional needs articulated by the community, and the city departments received their increase in funds as a collaborative body, rather than in individual amounts.

Given the legislated deadline to present the Plan to the Board by the end of December, the current plan is not as strategically defined as we would have liked. MOCYF staff was aware that there had not been the emphasis on planning to incorporate fundamental changes that can ensure the provision of quality services to our children. Advocates in the community were also concerned about the lack of time for planning and felt that simply adding more categories without in-depth planning for their coordination would lead to increased fragmentation of services.

In addition to these concerns raised by the community, MOCYF has been pleased by the initial results of the other major change in the 1993-94 CSP, which involved setting aside approximately $2.56 million for the five city departments, the Private Industry Council and the San Francisco Unified School District to work together to provide better services to our children in school. In the last few weeks, several meetings have been held to discuss strategies for using this $2.56 million, and a consensus between the departments has emerged on priorities and programs that could be jointly run. In addition, the departmental representatives have expressed a strong desire to include community organizations in the planning of programs given the positive relationships already built between them. MOCYF feels that the City has an exciting opportunity to bring these public and private service providers together.

A Revised 1993-94 Children's Services Plan

This revised plan has the following four components.

1. **The distribution of $5.15 million in accordance with the 1992-93 plan to continue baseline services under the 9 month/9 month plan approved by the Board of Supervisors.** When it became apparent that the 92-93 Children's Fund was going to be six months late in going out to community organizations, MOCYF requested that organizations be funded on a 9 month/9 month plan that would allow them to run their programs for 18 months and would get the Fund back on a fiscal track consistent with City government. MOCYF would like to have these funds continue to go out as planned.

2. **Expanding the departmental collaborative (referred to in the current 1993-94 CSP as "San Francisco Unified Departmental Services") to include community organizations and increasing the allocation to $3.86 million. A planning body will have 60 days to outline how the $3.86 million should be spent.** While we would like these collaboratives to continue to focus on the needs of our children who are in school, MOCYF recognizes that there are children not yet in school or not currently enrolled in our public school system. Accordingly, while we would like collaboratives to be school-linked, they do not have to be school-based. In this way, the school is incorporated more closely into the community, and vice versa. MOCYF does not feel that it would be productive for the city departments and community organizations to plan for children's services in isolation of SFUSD.

   A plan developed from this expanded collaborative will be presented to the Board of Supervisors at the end of the 60 day extension (mid May 1993). Once approved, there will be a short RFP process and programs should become operational in September 1993. Funding would therefore be on a 9 month basis to coincide with the fiscal year.

3. **Disbursement of $2.52 million of services to community organizations under the same time line as originally requested (funds are distributed in the summer of 1993).** The requested services are based on the priorities identified through community meetings held in November and December of last year. Specific categories are consolidated to encourage comprehensive services and collaborations. The RFP will be designed to allow flexibility in creating comprehensive services.

   Note: Although the total funds available for these requested services under the CSP New Allocations section has decreased, nonprofit contractors will be able to apply for funds as part of a collaborative proposal as indicated in #2 above, and/or they may apply under #4 below.

4. **A total of $734,000 to be used for leveraging or "matching" opportunities, and for short term special projects.** Approximately $171,000 will be designated to matching grants. It is important that our service providers have the flexibility to seize opportunities for leveraging funds (ex. from foundations, federal or state money). If all the Children's Funds are committed we potentially jeopardize or severely limit additional funds and services for our children. Agencies eligible to access these funds can not have budgets over $500,000 (before the match), and must be an agency that has a contract with us (92/93 fiscal year or in the 93/94 fiscal year). Only direct services will be matched, i.e., no administrative or overhead costs will be matched. The size of matching grants will be between $3,000 - $20,000.

   $563,000 will be set aside for short term projects that are a minimum of six weeks and no more than 18 weeks in duration. This fund will allow us to respond to emerging needs as they may arise throughout the year. Only agencies that have a contract with us (92/93 fiscal year or 93/94 fiscal year) can apply for these funds. All projects under this category will follow a Request For Proposal (RFP) process to be judged by a Citizen's Advisory Committee. The eligibility, selection, and awarding procedure will be similar to the process used to award community based programs requested in this Plan. Requested programs may be specified throughout the year, following normal public notice for RFPs.

In addition to the above four components, any unencumbered[2] money remaining in MOCYF at the end of the 92/93 funding period (June 30, 1993) will be considered rollover funds. A plan for these rollover funds will be brought forward before the Board of Supervisors by MOCYF.

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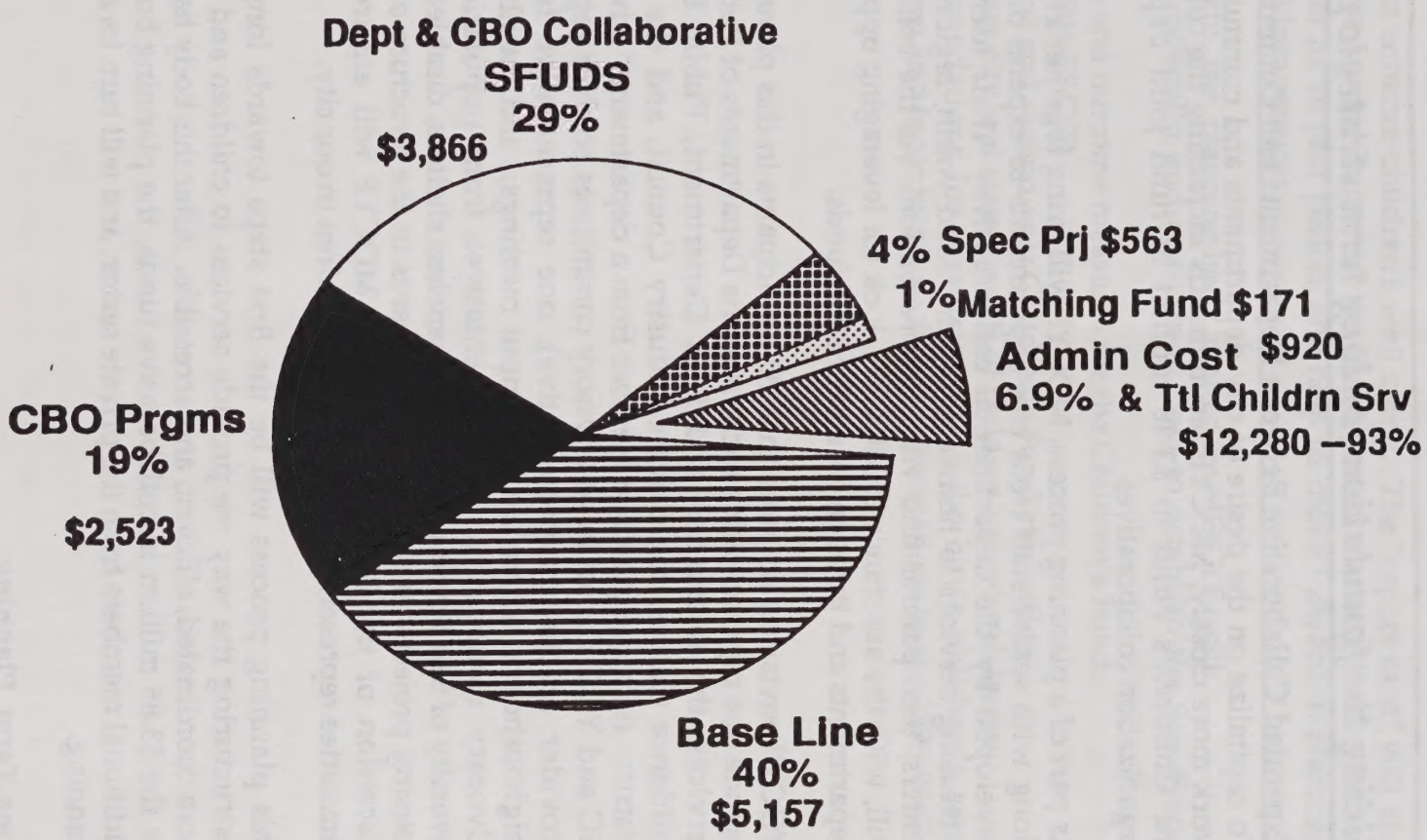
[2] unspent money not committed by contract or Memordandum of Understanding (MOU).

'93-'94 CSP
$13.2 Million Fund



All figures expressed in thousands.

Building the foundation for long term strategic planning

Expanded Collaborative Between Departments and Community Organizations
To capitalize on the desire of city departments and community organizations to work more closely, MOCYF recommends increasing the collaborative portion of the Children's Fund to $3.86 million to fund joint department-community organization collaboratives.

As part of a planning process, MOCYF will bring together key community experts along with senior staff from city departments to expand on the initial priorities developed by the departmental collaborative. Their identified priorities are: increasing services to homeless children and youth, regional integrated service centers, teen parents and violence prevention. As the collaborative plans, they will, with the assistance of MOCYF, look for leveraging opportunities within city departments and through federal or state funds.

MOCYF envisions no more than 35 participants in this planning body. They will include one representative each from the Departments of Public Health and Social Services, the Recreation and Park Department, Public Libraries, the Youth Guidance Center, the Private Industry Council, and the S.F. Unified School District; no more than one member from a departments' advisory bod(ies), (note: PIC and YGC do not have advisory committees so their representative will be a provider or client representative); one representative from each of the 12 neighborhoods where we held input meetings; and members of the children's advocacy community, or representatives from populations making up the diversity of San Francisco (such as homeless shelters, disabled, gay/lesbian youth, housing projects, arts, etc.). Adjustments in the structure of this group is at the discretion of the MOCYF director. MOCYF will ensure that the planning committee represents the diversity of children in our city.

This planning process will be the first steps towards long term planning for restructuring the way we provide services to children and families so that it is more coordinated, efficient, and accessible. After this body has completed the plan for the $3.86 million in collaborative funds, the planning body will be joined by additional members from the private sector, and will turn its attention to long term planning.

Long Term Planning
The first task of the long term planning body will be to develop a comprehensive assessment of our children's conditions and their needs. We plan to do this through tapping into existing community and neighborhood data, conducting our own surveys, and soliciting input from various constituents groups. We will also conduct an assessment of the current services provided to children and families. From this data we will develop a vision and mission statement, goals, and outcome measures that all our city's services should strive to meet. The assessment, or San Francisco's "report card" will help us direct the annual CSPs to areas where we

seek to improve or enhance children's well being. The "report card" will also be used to evaluate the annual impact of the Fund, assess the long term effect of the Children Fund after its 10 year period, and help us move forward in planning for all of the city's children services.

In the first 18 months, the planning body, staffed by MOCYF, will:

- Oversee the collection and analysis of data to establish the San Francisco "report card"
- Develop goals and outcome measures for the Children's Fund.
- Develop the 1994-95 CSP.
- Plan for the first and second year Children's Fund evaluation.
- Investigate other city and state models of children's service delivery.
- Make recommendations for restructuring of the city's children's services delivery system and incorporate such recommendations in the 1995-96 CSP.

Policy Principles

We reaffirm the policy principles outlined in the 93/94 CSP and summarize them here as a guideline for this year's funding requests.

Prevention

Prioritizing prevention and early intervention programs will help children and families reach their highest potential. Prevention programs can also redirect or remediate problems of children and youth before the problems turn to "crisis" dimensions. Prevention services should include broad outreach components and should be non-stigmatizing.

Collaboration

The primary purpose of collaboration is to ensure that children and youth receive the services they need. Rather than to encourage providers to concentrate on a single solution to a specific problem, we would like to see collaborations that work together towards a common goal that addresses the range of situations or obstacles to a child or family's success. It is our belief there is no single model that collaborations must follow. In the RFPs, organizations will be given the flexibility to define collaborations that they believe best improves service delivery.

Leveraging Funds

Maximizing our service dollars will remain a high priority this year. In addition to setting aside a portion of the Fund to help agencies leverage additional funds that may become available from other sources during the year, we will continue to ask all providers to seek funds that can be matched by the Children's Fund.

Culturally Appropriate Services

The growing diversity of our city's children requires that all communities assume responsibility for eliminating racism, sexism, homophobia, and striving for cultural competence and equal opportunity for all our children. Services and programs should help promote healthy cultural identity in children, promote intercultural harmony and mutual respect for all people, and provide the necessary outreach and cultural support system for families. Agencies should reflect their client population at all levels of the organization (for example, encourage line staff, management staff, and Board of Directors to be representative of the client population they intend to serve).

Quality

Our steps towards developing the San Francisco "report card" and developing outcome measures ensures accountability and clarifies the responsibility and performance of all entities involved. Outcome measures for children will help us measure the effectiveness of services; outcome and process evaluations will also indicate how well we are meeting our objectives and goals of the Children's Fund. The involvement of a broad range of concerned parties in the selection

and planning process, from community input to members of the private sector, will ensure that our monies will go to quality services and not to just serve more children. Finally, MOCYF staff will also conduct site visits, monitor and evaluate contracts to insure adherence to quality standards.

Planning

MOCYF will strive to help foster and create a partnership between city and community based service providers, children and youth advocates, members of the private sector, child welfare policy makers, parents, and youth. This revised Plan outlines the initial steps at developing a planning body that will provide information and direction for allocating resources from the Children's Fund, and longer term make recommendations for improving our overall service delivery system.

Service Category:
Child Care

Goals

Goal 1: To increase the number of children of low and moderate income families enrolled in licensed child care.

Goal 2: To provide affordable child care to the "working poor" or "nearly poor": those families who are at risk of becoming dependent on public assistance if they do not have access to reliable and affordable care. Priority according to the following family status:

(a) Single parent, working
(b) Parent(s) working or in school or in training program
(c) Parent enrolled in substance abuse treatment program
(d) Homeless within the previous 24 months

Goal 3: To provide safe, supervised programs for school aged children and pre-teens during after school hours.

Goal 4: To provide respite care to reduce stress on parents or caregivers.

Goal 5: To increase the number of child care providers by addressing barriers to licensing, including language and citizenship requirements

**** Goal 6: To increase child care services in geographical areas with the most underserved child populations**

**** Goal 7: To provide at least 5% of the child care funds for programs for disabled children or for programs that make services accessible to children with disabilities.**

**** Goal 8: To maximize services for San Francisco's children through utilizing the Children's Fund to leverage additional dollars or in-kind services.**

** New goals and programs are identified in bold and with asterisks

93/94 Children's Services Plan
New Allocations

Service Category:
Child Care

1. Increase the voucher program to bridge the gap between market rate expenses and the amount which low and moderate income families can afford to pay and/or provide short-term respite care for children of families for which this preventive care is not otherwise available. Vouchers may be used at either licensed family (home) day care or licensed center-based care.

   93/94 Recommended Allocation: $243,855
   Recommended Administrator: Nonprofit contractors

2. Provide on a pilot basis direct subsidies to a limited number of licensed centers (family day care homes may be part of center collaboratives) to reimburse for actual costs in order to provide affordable care for low income, working parents. Maintain and expand licensed after school child care including recreational or educational programs that operate regularly during after school hours.

   93/94 Recommended Allocation: $274,340
   Recommended Administrator: Nonprofit contractors

** 3. **Provide for special needs not easily addressed in the program categories listed above. Priority will go to services for mentally, physically, emotionally or learning disabled children or the expansion of current services in order to make such services available to disabled children.**

   93/94 Recommended Allocation: $91,450
   Recommended Administrator: Nonprofit contractors

Service Category:
Health and Social Services

Goals

Goal 1: To increase accessible health education and screening to low-income children, **including awareness and prevention of sexually transmitted diseases, family planning and drug abuse prevention.**

Goal 2: To provide services to teen parents and their children to develop self-sufficiency skills and long term independence from public programs.

Goal 3: To provide a range of "family support" programs and services at a single site aimed at reducing the parenting stress and the risk of abuse and neglect while building upon the strength and resources of intact families.

Goal 4: To provide an array of coordinated, preventive health and social services for homeless or recently homeless children .

Goal 5: To increase mental health services for children in high risk neighborhoods.

Goal 6: To provide "early warning" mental health services for young children to reduce the incidence of developmental and/or behavioral difficulties.

Goal 7: To reduce the incidence of abuse and neglect of children.

**** Goal 8: To provide at least 5% of the health and social service funds for programs for disabled children or for programs that make services accessible to children with disabilities.**

****Goal 9. To maximize services for San Francisco's children through utilizing the Children's Fund to leverage additional dollars or in-kind services.**

** New goals and programs are identified in bold and with asterisks

93/94 Children's Services Plan
New Allocations

Service Category:

Health and Social Service Category

1. Involve parents and service providers of high-risk youth in creating a range of preventive services through a network of coordinated family support services.

   Emphasis will be made to the following populations:

   a) homeless families.
   b) families with children under age five.
   c) teen parents.

   93/94 Recommended Allocation: $442,120
   Recommended Administrator: Nonprofit contractors

2. To provide services directly to children and youth which will prevent their becoming victims of child abuse (physical, emotional, sexual, etc.)

   93/94 Recommended Allocation: $58,950
   Recommended Administrator: Nonprofit contractors

****3. Provide for special needs not easily addressed in the program categories listed above. Priority will go to services for mentally, physically, emotionally or learning disabled children or the expansion of current services in order to make such services available to disabled children.**

   93/94 Recommended Allocation: $88,425
   Recommended Administrator: Nonprofit contractors

Service Category:
Job Readiness, Training and Placement

Goals

Goal 1: To provide a school-based continuum of job readiness skills, work experience and supportive counseling services to youth ages 13 and 14 years at risk of educational failure and dropping out of school.

Goal 2: To provide job readiness training and skills to those youth unlikely to continue education past high school or GED attainment.

Goal 3: To provide programs to prepare foster care children for independent living and self sufficiency after their care expires.

Goal 4: To increase the number of youth ages 14 to 18 participating in existing work-experience training programs while they are enrolled in school and **during the summer**.

Goal 5: To provide "early exposure" on issues of job readiness and career choice, including postsecondary education preparation, which promote educational and vocational success.

****Goal 6: To provide at least 5% of the job readiness, training and placement funds for programs for disabled children or for programs that make services accessible to children with disabilities.**

**** Goal 7: To maximize services for San Francisco's children through utilizing the Children's Fund to leverage additional dollars or in-kind services.**

** New goals and programs are identified in bold and with asterisks

93/94 Children's Services Plan
New Allocations

Service Category:
Job Readiness, Training and Placement _____

1. Prepare youth for the job market following high school or GED attainment by providing vocational counseling, college preparation skills, education, and skills building activities, or through expanding the Mayor's Youth Employment and Education Program either by adding slots or transitioning from a school year only to year-round program.

   93/94 Recommended allocation: $427,850
   Recommended Administrator: Nonprofit contractors

2. Augment collaborative, community-based tutorial efforts by designing and implementing cultural and gender appropriate workshop materials and curriculum. Provide this "early exposure" off-site at schools and community-based tutorial locations.

   93/94 Recommended Allocation: $95,000
   Recommended Administrator: Nonprofit contractors

** 3. **Provide for special needs not easily addressed in the program categories listed above. Priority will go to services for mentally, physically, emotionally or learning disabled children or the expansion of current services in order to make such services available to disabled children.**

   93/94 Recommended Allocation: $92,265
   Recommended Administrator: Nonprofit contractors

Service Category:
Library, Recreation, Delinquency Prevention, Education

Goals

Goal 1: To increase the hours of children's library services throughout the city enhancing reading opportunities and providing quiet space for youth.

Goal 2: To provide off-site library services, including storytelling and exposure to books, which encourage literacy for those children and youth least likely to visit a library.

Goal 3: To increase the capacity of the Department of Recreation and Parks to provide culturally appropriate youth programs and services.

Goal 4: To provide a range of prevention services to at-risk youth promoting service coordination in culturally appropriate, community based settings.

Goal 5: To increase the number of children at risk of educational failure served by tutorial and educational enrichment programs.

Goal 6: To support self-help, peer support and advocacy programs which increase academic/vocational success and reduce juvenile delinquency.

Goal 7: To provide community-based alternatives for juvenile offenders reducing the number of youth in court-ordered detention.

****Goal 8: To provide at least 5% of the delinquency prevention funds for programs for disabled children or for programs that make services accessible to children with disabilities.**

**** Goal 9: To maximize services for San Francisco's children through utilizing the Children's Fund to leverage additional dollars or in-kind services.**

** New goals and programs are identified in bold and with asterisks

93/94 Children's Services Plan
New Allocations

Service Category:
Delinquency Prevention/ Libraries/Recreation/Education

1. Develop "Teen Multi-Service Centers" where an array of preventive services for youth, including cultural enrichment, tutorials, counseling, college preparation and recreational activities, are co-located at a single site. Funding for first year "glue money" to phase-in services.

   93/94 Recommended Allocation: $184,405
   Recommended Administrator: Collaboration of Nonprofit organizations & public departments

2. Provide culturally appropriate, community-based educational programs (after school homework assistance, tutorials, etc.) to school aged children and youth, based on enhancing learning skills, building self-esteem, and encouraging peer support to increase chances of educational and vocational success.

   93/94 Recommended Allocation: $73,760
   Recommended Administrator: Collaboration of Nonprofit organizations and public departments

3. To provide culturally appropriate advocacy and case management (including individualor group management) services as an alternative to detention.

   93/94 Recommended Allocation: $67,615
   Recommended Administrator: Collaboration of Nonprofit contractors

****4. To enhance the appreciation of one's own and other people's cultures through various forms of art and media, extracurricular activities, field trips, and educational activities.**

93/94 Recommended Allocation: $196,700
Recommended Administrator: Collaboration of Nonprofit contractors

**** 5. Provide for special needs not easily addressed in the program categories listed above. Priority will go to services for mentally, physically, emotionally or learning disabled children or the expansion of current services in order to make such services available to disabled children.**

93/94 Recommended Allocation: $92,200
Recommended Administrator: Nonprofit contractors

CBO/Departmental Collaboration Funds

(previously the "San Francisco Unified Departmental Funds")

Administrator: Mayor's Office of Children, Youth and Their Families

Child Care	$965,845
Health and Social Services	939,775
Job Readiness, Training, Placement	980,625
Delinquency Prevention	979,940

Matching Funds and Special Projects Fund

Provide a pool of flexible funds to be used as "matching" funds in the event that a program needs a "match" in order to receive additional dollars, and to provide funds for short term projects, to be issued under a seasonal or targeted Request for Proposals (RFP).

Recommended Administrator: Nonprofit contractors, City departments, or the expanded SFUDS collaboration

Matching Funds:

Child Care	$39,228
Health and Social Services	**42,722**
Job Readiness, Training, Placement	**$44,576**
Delinquency Prevention	**$44,560**

Special Projects:

Child Care	$141,365
Health and Social Services	**136,690**
Job Readiness, Training, Placement	**$142,635**
Delinquency Prevention	**$142,535**

Continuation Funds
Listing of Community Agencies Funded in 92/93

Continuation Funds are monies allocated out of the 93/94 plan that will go to departments or nonprofit contracts to continue the baseline services identified from the 92/93 Plan,,subject to normal oversight.

Child Care

Vendor Voucher	
Children's Council of San Francisco	$227,382
Wu Yee Children's Services	227,382
Provider Subsidies	
Audrey L. Smith Child Development Center, Inc.	$120,000
Economic Opportunity Council	75,000
Holy Family Day Home	62,100
San Francisco Jewish Community Center	75,000
Respite Care	
CAHEED, Inc.	$25,000
Children's Council of San Francisco	25,000
Wu Yee Children's Services	25,000
Licensing	
Children's Counsil of San Francisco	18,750
Wu Yee Children's Services	18,750
After School Care	246,409
Recreation and Park	
SFUSD Child Centers	80,000
SF Unified School District	
Special Needs Childcare	
Asian Perinatal Advocates/Volunteers of SFGH	37,500
Easter Seal Society of San Francisco	7,829
Northern California Service League	13,500

Health and Social Services

Family Resource Center	
Family Service Agency of San Francisco	150,000
Homeless Children Advocacy	
Hamilton Family Center	56,250

Mental Health Service to Child Care Providers	
Children's Council of San Francisco	37,500
Daycare Consultants	85,457
Learning Services of Northern California	24,333
Child Abuse Prevention	
Wu Yee Children's Services	29,817
Public Health Nurse	22,000
Department of Social Services	
Health Outreach Worker	22,000
SF Unified School District	
Prevention Health Team	368,945
Department of Public Health	
Healthy Start	100,000
SFUnified Sschool District	
Mental Health Outreach	149,040
Department of Public Health	
GAIN	225,000
Department of Social Services	
Special Needs Health and Social Services	
Teenage Pregnancy & Parenting Project	46,858

Job Readiness, Training and Placement

Job Readiness	
Bridges...From School to Work	81,539
Central City Hospitality House	64,500
Community Educational Services	225,000
San Francisco Conservation Corps	55,012
Youth Guidance Center Improvement Committee	43,132
Mayor's Youth Employment & Education Program	
Japanese Community Youth Council	300,000
Early Exposure	
Visitation Valley Community Center	35,510
Drop out Prevention	244,822
Private Industry Council	
Foster Children Vocational Counseling	28,000
Department of Social Services	
Workreation	64,590

Recreation and Park

Special Needs Job Readiness, Training, Placement	
California Lawyers for the Arts	8,610
Girls Leadership Project of San Francisco Women's	41,250
Horizons Unlimited of San Francisco	93,750

Delinquency Prevention & Education

Multi-Service Teen Centers	
Operation Contact, Inc.	148,127
RAP, Inc	133,127
Community Based Tutorials	
Camp Fire Boys & Girls	44,248
Mission Reading Clinic	49,749
San Francisco Educational Services, Inc.	169,661
Alternatives to Detention	
Center of Juvenile and Criminal Justice	130,000
Special Needs Delinquency Prevention & Education	
Lavender Youth Recreation Information Center	89,146
Mission Youth Soccor League	17,755
Cameron House	10,000
Libraries	421,543
Recreation Planner	55,878
Recreation and Park	

Summary of 93/94 Allocations:

Child Care:

92/93 Continuation Categories	92/93 Continuation	New 93/94 Recommended Categories	New 93/94 Funds	Total 93/94 Allocations
Voucher to parents	$454,764			$454,764
Provider subsidies	332,100	Provider Subsidies/ After School Care	274,340	606440
After School Care	246,409			246,409
SFUSD child centers	80,000			80,000
Respite care	75,000	Voucher/Respite Care	243,855	318,855
License family day care	37,500			37,500
Special Needs	58,829	Special Nds	91,450	150,279
		Dept/CBO collaboration	965,845	965,845
		Special Projects	141,365	141,365
		Matching Funds	39,228	39,228
		Dept. Annualization	29,241	29,241
Total:	1,284,602	Total:	1,785,324	3,069,926

Health and Social Services:

92/93 Continuation Categories	92/93 Continuation	Revised 93/94 Recommended Categories	New 93/94 Funds	Total 93/94 Allocations
Public Health Nurse	$22,000			$22,000
Health Outreach Worker	22,000			22,000
Prevention Health Team	368,945			368,945
Healthy Start	100,000			100,000
Mental Health Outreach	149,040			149,040
GAIN	225,000			225,000
Cty. Prevention Services	150,000	Family Support/ homeless/parent support	442,120	592,120
Homeless families	56,250			56,250
Mental Health to child care	147,290			147,290
Child Abuse prevention	29,817	Child Abuse Prevention	58,950	88,767
Special Needs	46,858	Special Needs	88,425	135,283
		special projects	136,690	136,690
		Dept/CBO Collaboration	939,775	939,775
		Matching Funds	42,722	42,722
		Dept Annualization	44,044	44,044
Total:	$1,317,200	Total:	1,752,726	3,069,926

Job Readiness, Education, Training:

92/93 Continuation Categories	92/93 Continuation	Revised 93/94 Recommended Categories	New 93/94 Funds	Total 93/94 Allocations
Dropout Prevention	$ 244,822			**$ 244,822**
Job Readiness	469,183	Job Readiness/Placement	427,850	**897,033**
Foster Child. voc. counseling	28,000			**28,000**
MYEEP	300,000			**300,000**
Workreation	64,590			**64,590**
Early Exposure	35,510	Counseling/early exposure	95,000	**130,510**
Special Needs	143,610	Special Needs	92,265	**235,875**
		CBO/Dept collaboration	980,625	**980,625**
		Special Projects	142,635	**142,635**
		Matching Funds	44,576	**44,576**
		Dept. Annualization	1,260	**1,260**
Total:	$1,285,715	Total:	1784211	**3,069,926**

Delinquency Prevention, Education, Recreation, Libraries

92/93 Continuation Categories	92/93 Continuation	Revised 93/94 Recommended Categories	New 93/94 Funds	Total 93/94 Allocations
Libraries	$ 421,543			**$ 421,543**
-Kidsmobile				
-Outreach librarian				
-Outreach to Tenderloin				
-Children's Saturdays				
-Youth at Risk				
Recreation Planner	55,878			**55,878**
Teen Multi-Service Center	281,254	Multi-Service Teen Centers	184,405	**465,659**
Tutorials	263,658	Community based tutorials	73,760	**337,418**
Alternatives to detention	130,000	Alternatives to detention	67,615	**197,615**
Special Needs	116,901	Special Needs	92,200	**209,101**
		Cultural Enrichment	196,700	**196,700**
		CBO/Dept collaboration	979,940	**979,940**
		Special Projects	142,535	**142,535**
		Matching Funds	44,560	**44,560**
		Dept. Annualization	18,977	**18,977**
Total:	1,269,234	Total:	1,800,692	**3,069,926**

Administration Budget (6.96% of the Fund):

Personnel	523,152
MFB	84,271
Non-personnel Srvs	249,772
Materials and Supplies	23,400
Equip Purchase	18,900
Services of other City Depts	20,800
Total:	$920,295

MOCYF Personnel:

Administration	1
*Program/Planning	6
Fiscal	2
Support	2
Total:	11

This does not include senior administrative member funded under the children's baseline section of the Mayor's budget permanently assigned to MOCYF.

Includes positions that were funded under the 92/93 CSP.

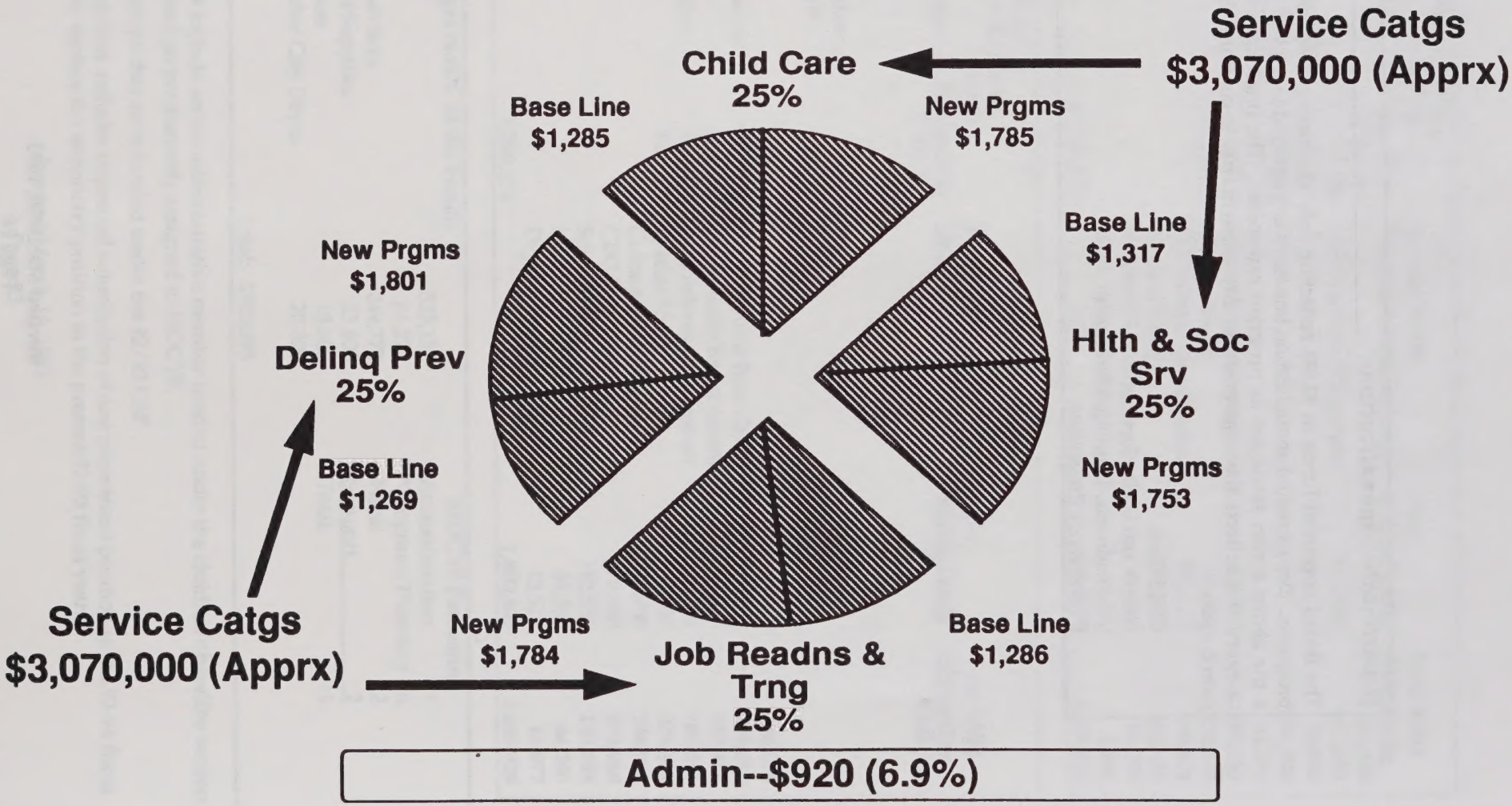
* Recommendation includes requested substitution of one permanent position in the 93-94 fiscal year budget to replace the temporary position in the present 92-93 fiscal year.

Departmental Annualizations:

The Board approved funds in 92/93 reflecting only 11 months of operation for Departmental programs. Departmental annualization line items are reflected in the budget, and are not listed in a the above action strategies as program categories. The line item falls under each service category and reflects the adjustment to city departments to continue their programs on a 12-month cycle.

Child Care	$29,241
Health and Social Services	44,044
Job Readiness, Training, Placement	1,260
Delinquency Prevention	18,977

'93-'94 CSP
$13.2 Million Fund



Definitions of Terms:

(refer to goals and action strategies section)

1. **Continuation Funds**: Monies allocated out of the 1993/94 plan that will go to Departments or Nonprofit contractors to continue the baseline services identified from the 1992/93 Funding Plan.

2. **93/94 Recommended Allocation**: Unallocated money from the increased revenues in the 1993/1994 Children's Fund. This will be the approximate additional or new amount available for each program area.

3. **Administrator**: Administrator previously assigned to the program category from the 1992/1993 Children's Service Plan and Mayor's Final Funding Plan.

4. **Recommended Administrator**: Administrator of the additional recommended allocation from the 1993/94 Children's Fund.

5. **San Francisco Unified Departmental Services Fund**: Sum of the funds to be used under the expanded interdepartmental collaboration between city departments, SFUSD, and the Private Industry Council community organizations and Head Start. The funds are aggregated over the program categories and are indicated at the end of each of the four service categories.

6. **Family** (from Mayor's Task Force on Family Policy, June 13, 1990)
   A unit of interdependent and interacting persons, related together over time by strong social and emotional bonds and/or by ties of marriage, birth and adoption, whose central purpose is to create, maintain, and promote the social, mental, physical and emotional development and well being of each of its members.

7. **High Risk or At-Risk Youth**. (Taken from California's Definition, revised October 5, 1990, and San Francisco's Definition, revised July 1, 1988)

   A "High Risk Youth" is an economically disadvantaged (using federal private guidelines) youth, under the age of 18 years, who possesses two or more of the following characteristics:

   - Is a school dropout of school: a youth referred by a school staff person, probation officer or other responsible person documenting chronic attendance problems, or discipline problems, or educational underachievement.
   - Is functionally illiterate: one who scores at or below the fifth grade level on a standardized test instrument.
   - Is homeless: one who lacks a fixed, regular and adequate nighttime residence and whose primary nighttime residence is (a) a supervised publicly or privately operated shelter designed to provide temporary living accommodations, (b) an institution that provides a temporary residence for individuals intended to be

institutionalized, or (c) public or private place not designed for, or ordinarily used as, a regular sleeping accommodation for human beings.

- Is disabled: one who has a physically or mental disability which substantially limits one or more major life activities, person with a record of a disability, or a person who is regarded as having a disability.
- Is an offender: one who requires assistance in overcoming barriers resulting from a record of arrest or conviction.
- Is a teen parent: Any individual, under the age of 18 years, who is responsible for the support of one or more dependent children.
- Is a substance abuser: one who is dependent on alcohol or drugs.
- Is a member of a racial or ethnic minority, or one who is not "White, Non-Hispanic"; a sexual minority; is a gay or lesbian youth or is undecided about his/her sexual orientation.
- Is a court-ordered placement evidenced by any affidavit or placement agreement, etc.
- Is a limited English speaker: one whose native language is not English and who has an inability to communicate in English.
- Is a public assistance recipient: one who is, or whose immediate family member is, a Federal, State, or local government cash recipient.
- Is in foster care; or a dependent youth for whom State or local government payments are made for support.
- Is a public housing resident: is a resident of a project owned or managed by the SF Housing Authority.

Tentative Timeline:

93/94 CSP

March	Board Approves Revised CSP; Oureach for RFP begins
March	RFPs issued and due to MOCYF by the end of April
	Readers review proposals; recommendation June 21
June	Mayor's final recommendation to the Board
July	Board of Supervisors Approve the recommendation for funding
July/Aug	Contracts negotiated (maximum 60 days)

Community based organization/Departments collaboration

May 30	Proposed plan submitted to the Board
June	RFP process
July	Readers review proposals
August	Board of Supervisors approve the release of funds
Aug/Sept	Contracts negotiated (maximum of 60 days)
September	Programs begin

Long Term Planning

July	Long term planning committee begins to meet

Special Projects/Matching Funds

As needed

FILE NO. 185-92-5 RESOLUTION NO. 233-93

[Children's Services Plan For San Francisco Children's Fund]

APPROVING THE CHILDREN'S SERVICES PLAN FOR THE SAN FRANCISCO CHILDREN'S FUND, AS AMENDED ON MARCH 16, 1993, IN ACCORDANCE WITH CHARTER SECTION 6.415; REQUESTING FURTHER SPECIFICATIONS OF CERTAIN EXPENDITURES OF THE PLAN BY JUNE 1, 1993; EXPRESSING THE BOARD'S INTENT TO CONSIDER THIS ISSUE FURTHER WHEN THE CHILDREN'S FUND 1993-94 BUDGET IS REVIEWED BY THE BOARD; AND URGING THE MAYOR TO AMEND THE PLAN TO REQUIRE APPLYING AGENCIES TO DEMONSTRATE THEIR ABILITY TO SERVE ALL CHILDREN, REGARDLESS OF RACE, SEX OR SEXUAL ORIENTATION.

WHEREAS, In November, 1991 the voters of San Francisco enacted a charter amendment adding San Francisco Charter section 6.415 which established the San Francisco Children's Fund; and

WHEREAS, The provisions of this section require that City revenues set aside for the Fund be used exclusively to provide services to children less than 18 years of age above and beyond services funded prior to the adoption of the amendment; and

WHEREAS, Provisions of Charter section 6.415(f) require the Mayor to prepare and submit to the Board of Supervisors a Children's Services Plan ("CSP") not later than December of each calendar year; and

WHEREAS, This section further requires the Health Commission, Juvenile Probation Commission, Social Services Commission, Recreation and Parks Commission and Public Libraries Commission to hold public hearings on the Plan and those hearings were held on December 17, 1992 and,

WHEREAS, Resolution No. 927-92 passed by the Board on November 2, 1992 urged the Mayor to utilize the 1992-93 CSP as the foundation of the development of the 1993-94 CSP and to continue baseline funding during the next fiscal year for those community based organizations to provide services identified in the 1992-93 CSP subject to an analysis of program performance; and

WHEREAS, In accordance with Charter Section 6.415 the Mayor has submitted a CSP that proposes goals and objectives for the fund, expenditures of monies from the Fund, and designates City departments for the administration of the Fund for the fiscal year beginning July 1, 1993; and

WHEREAS, Said Plan incorporates the provisions of Resolution No. 927-92 including utilizing the 1992-93 CSP as a foundation for the 1993-94 CSP and that the input of interested community members was also used in the development of the CSP; and

WHEREAS, An analysis of demographic and economic data indicates that the use of Children's Fund revenues should be prioritized with consideration given to the special needs of underserviced cultural and ethnic groups; now, therefore, be it

RESOLVED, That this Board of Supervisors approve the 1993-94 CSP submitted by the Mayor, as amended on March 16, 1993, a copy of which is in File No. 185-92-5 of the Board of Supervisors; and, be it

FURTHER RESOLVED, That the Board requests the Mayor to provide for the Board by June 1, 1993, a specific list of intended expenditures from the Children's Services Plan in the Department and

Community-Based Organizations Collaborative San Francisco Unified Departmental Services portion and the Special Projects and non-personnel services portion of the administration budget of the children's budget of the Mayor's Office of Children Youth and Families portion of the Children's Services Plan Fund; and, be it

FURTHER RESOLVED, That the Board further expresses its concern that the expenditures from these two portions of the Plan be adequately specified so that Board members and citizens will be able to understand how and for what purposes these expenditures will occur, and that the Board will consider this issue further when the Mayor presents the 1993-94 Children's Fund expenditure budget to the Board for the Board's review and approval; and, be it

FURTHER RESOLVED, That the Board urges his Honor, the Mayor, to amend the Children's Services Plan to require that each agency applying for Children's Services funds demonstrate a cross-cultural ability to serve children regardless of race, sex or sexual orientation, or that the agency present a plan to provide educational and training support which will allow them to appropriately serve all young people; and, be it

FURTHER RESOLVED, That the implementation of the Plan and the expenditure of Children's Fund revenues should place a high priority on the needs of underserviced cultural and ethnic groups in San Francisco.

Adopted - Board of Supervisors, San Francisco March 22, 1993

Ayes: Supervisors Achtenberg Alioto Bierman Hallinan Kaufman Kennedy Maher Shelley

Absent: Supervisors Conroy Hsieh Migden

I hereby certify that the foregoing resolution was adopted by the Board of Supervisors of the City and County of San Francisco

John L. Taylor
Clerk

File No. 185-92-5

MAR 26 1993
Date Approved

Frank M. Jordan
Mayor

FILE NO. 185-92-5.1

RESOLUTION NO. 234-93

[Children's Services Plan/Children's Fund Program Evaluations]

DECLARING THE INTENTION OF THE BOARD OF SUPERVISORS TO REQUEST INDEPENDENT PROGRAM EVALUATIONS OF THE CHILDREN'S SERVICES PLAN AND THE CHILDREN'S FUND BY AN OBJECTIVE EVALUATOR TO BE DESIGNATED BY THE BOARD OF SUPERVISORS; URGING THE MAYOR TO SEEK PRIVATE FOUNDATION GRANTS TO FUND THE EVALUATIONS; AND URGING THE MAYOR TO SUPPLEMENT THE PRIVATE FOUNDATION GRANTS WITH CHILDREN'S FUND MONEY, IF NEEDED.

WHEREAS, The voters approved Proposition J in November, 1991, which allocates a set portion of general funds to meet the special needs of children and youth; and

WHEREAS, Proposition J is an unprecedented and ground-breaking legislative initiative making San Francisco the first city in the country to guarantee funding for children's services; and

WHEREAS, The Board of Supervisors is concerned that the Proposition J Funding Allocation and Distribution Program be fully accountable to the intent of voters and, thereby, fully responsive to the needs of children and youth; and

WHEREAS, Independent review and evaluation of major funding programs will contribute to more accountability and better targeted services for children and youth, and such independent review will assist public officials and administrators in making wise decisions about funding allocations and program design; now, therefore, be it

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Supervisor Kaufman

BOARD OF SUPERVISORS

RESOLVED, That the Board of Supervisors hereby declares its intention to request independent program evaluations of both the Children's Services Plan and the Children's Fund by an objective evaluator to be designated by the Board of Supervisors; and, be it

FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to seek private foundation grants to fund the audits; and, be it

FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to supplement the private foundation grants with Children's Fund money, if needed.

Adopted - Board of Supervisors, San Francisco March 22, 1993

Ayes: Supervisors Achtenberg Alioto Bierman Hallinan Kaufman Kennedy Maher Shelley

Absent: Supervisors Conroy Hsieh Migden

I hereby certify that the foregoing resolution was adopted by the Board of Supervisors of the City and County of San Francisco

John L. Taylor
Clerk

File No. 185-92-5.1

MAR 26 1993
Date Approved

Frank M. Jordan
Mayor